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MESSAGE FROM THE DIRECTOR



DESIGN Yale Printing & Publishing Services

PHOTOGRAPHY Shana Jackson, Teresa Miguel-Stearns, Harold Shapiro, Tyson Streeter, Mike Widener I begin my introduction to this Annual Report shortly after presenting a talk on The Service Centered Library of the 21st Century at the Chinese and American Forum on Legal Information and Law Libraries (CAFLL). This organization is composed of law library leaders from China and the U.S. who are interested in sharing best practices for advancing access to legal information around the world. By way of example drawn almost exclusively from our experiences at the Lillian Goldman Law Library, my talk focused on the central role contemporary law libraries play in legal education. Propelled by the transformation of formats from print to digital and the improved efficiencies enabled by technology, law libraries now have access to a richer array of information resources than ever imagined, provide more user-centric spaces than in the past, and are better positioned to offer a wide variety of services responsive to the needs of contemporary students, legal educators, and scholars. In a nutshell, this describes the direction continued by the Lillian Goldman Law Library over the 2012–13 academic year: we are building on our strengths, which include superb collections in all formats, stunningly beautiful facilities, and a talented and committed staff who offer an ever-expanding array of personalized services.

To illustrate the concept of the service-centered library, I summarized twenty-one new services offered at Yale that were neither available nor contemplated until the current century; that is, none of these services were available prior to 2000. These newer services range from scanning services and virtual reference, to online legal research video tutorials and non-mediated interlibrary borrowing, allowing users to directly request books from partner libraries when those books are not at Yale. The development of these new services responds to the evolving expectations and needs of contemporary users. For example, as legal scholarship draws more on the use of data analysis, we added a librarian with data expertise and services for supporting this type of specialized work. Adding such services has been enabled by restructuring the library in a manner that is budget

neutral but expands the professional staff by streamlining our processes and making smart use of technology. We found the once commonly accepted ratio for staffing law libraries, which required two support staff personnel for every professional, has been reversed, and the need for more highly skilled professionals has been addressed by automating many of the more routine functions once handled by support personnel who also are more highly skilled and productive than ever before. The impact of these changes on the Lillian Goldman Law Library can be seen in this Annual Report and affects all aspects of the library's operations.

Despite our emphasis on services, our exceptional collection of information resources distinguishes us from most other libraries. Thus, we continue to collect aggressively in both print and digital formats, while minimalizing duplication and calibrating the right balance. As noted in the section on Collection Development, we aspire to have the most extensive collections of law-related digital resources available anywhere, and this year we added over a dozen major new databases to our assortment of digital resources. But print, too, remains critically important to our users, especially in those areas where digital substitutes are inadequate. As a result, our most newsworthy new acquisitions of the past year were the rare books we acquired from the private collection of Anthony Taussig, an English barrister who over the course of many years assembled the most significant collection of printed law books and manuscripts ever held in private hands. We worked jointly with our colleagues at the Beinecke Rare Book Library on this acquisition, so that they acquired all of the manuscripts from this collection, and we acquired a large swathe of important printed law books, including the first printed English law book and a number of titles not available in any other U.S. law library. This acquisition was made possible with the generous financial support of Yale Law School's Oscar M. Ruebhausen Fund and advances our goal of maintaining one of the world's premier legal history collections.

Collections in any format, whether print or digital, must be accessible to users, and this requires investing in cataloging and information discovery tools. Thanks to the generous support of one of our graduates, Lizbeth Moody LL.B. '59, we were able to devote a full-time cataloger to uncovering the rich resources of our rare book collection this past year. Consequently, one of our major accomplishments was completing the cataloging of the rare books we acquired earlier from the Association of the Bar of New York, while also bringing most of our other rare book cataloging up-to-date. Further, by the end of the year we completed our search for a new Digital Resources Librarian who will help us make better use of the best technologies and search engines for making our digital resources fully discoverable. Lastly, after 40 years of superb service, Mary Jane Kelsey's excellent transition planning enabled Scott Matheson to succeed her mid-year as the Associate Librarian for Technical Services without any disruption in our operations.

Our library's breadth of print and digital resources in foreign and international law, as well as its exceptional staff resources in this area, is another one of our unique strengths. Few other law libraries offer a range of foreign and international legal research materials comparable to Yale, where serious comparative legal research can be conducted with the support and assistance of highly trained professionals. The exhibits, educational programs, and acquisitions described in the foreign and international law section of this report highlight some of the major achievements of the year.

Also notable is the lead role members of the Foreign and International Law Collection play in the reference and instructional programs offered by the library. For example, two members of the foreign and international law team, Evelyn Ma and Ryan Harrington, also serve in the general reference rotation assisting library users. This reflects a larger trend throughout our library in which many librarians and staff members play major roles outside of their own departments. Cate Kellett, for example, whose primary role is cataloging library materials, also plays a key role in reference and instruction; and Scott Matheson, who was hired initially as a reference librarian, is now the Associate Librarian for Technical Services. This shared understanding of the contributions made across the library is one of the goals of the Spotlight Series described in the next section on Library Administration; working in multiple areas takes this concept one step further and creates invaluable synergies across departments.

Shifting attention from collections to services, the creative work of our Access Services department has been remarkable for winning the praise and support from our users. One of the most successful achievements this year is the continuing expansion of the Yale Law School Legal Scholarship Repository. This open access database now holds more than 5,000 articles including nearly every article published by a Yale Law School faculty member in an academic law review over the past 100 years. These articles have been downloaded over two million times from users across the globe, making Yale Law School scholarship freely available to anyone in the world who has a connection to the Internet. Other notable accomplishments include the introduction of a Deliver on Demand service, which follows up on our very successful Scan on Demand service. Both are intended to make our print resources nearly as accessible as those in digital formats.

The Reference and Instructional Services department plays a key role in assisting our users in making sense of the maze of information resources they confront at Yale. The addition of Sarah Ryan as Empirical Research Librarian at the start of the academic year enabled the library to expand its depth of support for those working with data, and she has been working with other librarians to improve their skills in this evermore critical area of reference support. Also, under the new leadership of Julie Graves Krishnaswami, our instructional services program made notable improvements over the year, including the introduction of the flipped classroom concept in Advanced Legal Research. Also, Jordan Jefferson joined this department mid-year as our newest reference librarian, bringing us back

to a full level of staffing. The work of Jason Eiseman as Head of Technology Services has continued to be an important element in supporting innovative reference work for faculty and included the library's first publication of a faculty book in both ebook and print-on-demand formats. He also took the lead in bringing responsive website design techniques to our library's website. We were not surprised that he won this year's American Association of Law Libraries (AALL) Emerging Leader Award, and we are proud to add this to the other two accolades the library won from AALL this year: the Innovations in Technology Award and the Publications Award.

Finally, worthy of attention is our library-sponsored and published *Oral History Series*, which documents the history of the Yale Law School through interviews conducted with former deans and faculty members who have strong institutional ties to the law School. Five of these oral histories were published in 2012 and 2013 and are now available in print. The interviews were conducted by Bonnie Collier, former Associate Librarian for Administration, and feature Abraham S. Goldstein, Louis H. Pollak, Eugene V. Rostow, Leon Lipson, and Boris Bittker.

I hope this Annual Report conveys the many accomplishments the Lillian Goldman Law Library managed to achieve over the past year. It is a wonderful privilege to work at this institution surrounded by a community of creative and brilliant colleagues who share a common goal of using our information resources to help advance the teaching and research missions of the Yale Law School community while striving to be "the best academic law library in the world."

S. Blair Kauffman Law Librarian and Professor of Law

ADMINISTRATION: EXPANDING SERVICES FOR FACULTY AND

"I wondered how to commemorate this moment until I consulted that most extraordinary of all resources, the Lillian Goldman Law Library."

> -Professor Jean Koh Peters' speech at the portrait unveiling of her brother and former Yale Law School Dean Harold Koh

Associate Librarian for Administration Teresa Miguel-Stearns works at her new "Kangaroo" stand-up desk, one of many ergonomic pieces installed in staff offices this year.

The administrative team, consisting of Associate Librarian for Administration Teresa Miguel-Stearns, Senior Administrative Assistant Liliane McClenning, and Administrative Assistant Shana Jackson, focused its effort this year on reaching out and expanding support services to faculty and students while maintaining opportunities for professional growth and development for our staff.

SUPPORTING SCHOLARSHIP The law library's Book Talk series has become a tradition in the annual programming of the law library. Each event is highly anticipated and heavily attended by faculty, students, and the wider Yale and New Haven communities. This year we held seven book talks with our current faculty and two with Yale Law School alumni who are both resident Fellows.

The law library also facilitates both faculty and student scholarship by underwriting a subscription to Expresso, a journal article submission service that allows our scholars the unlimited ability to submit their articles electronically and en masse to relevant journals. As law journals have moved to a competitive electronic submission environment, the law library has added a faculty subscription to Academia, a new submission service required by several top journals and accepted by many others.

The law library held its inaugural Strategies for Publishing Your Article workshop to help our students navigate the complex process of successfully publishing their scholarship. Guest speakers included: Ben Eidelsen '14, an Editor with The Yale Law Journal; Andrew Verstein '09, Associate Research Scholar and John R. Raben / Sullivan & Cromwell Executive Director for the Yale Law School Center for the Study of Corporate Law; Fred Shapiro, Associate Librarian for Collections and Access Services; and Sarah Ryan, Empirical Research Librarian. The workshop was attended by over 60 students who kept our speakers busy with questions well after the 80-minute session ended.

SUPPORTING RESEARCH

As interdisciplinary research expands to new fields, our faculty and students require new levels of support. This year we added an empiricist-librarian to our stellar team of reference librarians who already provide an incredibly high level of support to our patrons. Ms. Ryan, our new Empirical Research Librarian, is supporting our faculty and students with their data, statistical, and analytical needs on many levels and is blazing trails in the profession as the only empiricistlibrarian in law librarianship. She holds a Ph.D. in statistics and published dozens of articles, chapters, and books as an associate professor before changing her career trajectory to librarianship. Further into this Annual Report is a section on Reference and Instructional Services that details more accomplishments of this hard-working reference team.

Additionally, we have adopted processes that allow our Technical Services and Faculty Services teams to more quickly and efficiently obtain books and other materials requested by our faculty. Whether the needed item is a book from Japan or archival material from California, we have established protocol for obtaining the material as quickly as possible.



STUDENTS

Finally, the acquisition of the Taussig Collection, which received significant publicity with articles in the *New York Times* and other newspapers, brings the premier private collection of English legal history to the law library and to the Beinecke Rare Book Library. This unique collection will allow unprecedented access to rare manuscripts, reports, books, and other treasures. Please see the Rare Books section of this Annual Report for more details.

SUPPORTING STUDENTS

Conceived by Law Librarian and Professor of Law S. Blair Kauffman, this year saw the formation of the Library Advisory Council, a collaborative group of librarians and students working to make the law library even better. Several times each semester, Prof. Kauffman solicited and sent agenda items to the group of student representatives from each J.D. and graduate class, and then led the exchange during lively lunch-time meetings. Points of discussion included finding creative ways to maximize library space; responding to ergonomic needs of our students; soliciting feedback on the law library's website organization, design, and content; requesting topics for legal research-related instructional sessions and courses; and seeking suggestions for ways to improve orientation and general library-to-student communication. Some results of this productive group included the purchase of several stand-up desks for the library; changes to J.D. orientation; easing of library restrictions during reading week and exam periods; improvements in library-student communications; an inaugural Game Night; and the creation of the Strategies for Publishing Your Article workshop.

The law library continues its long tradition of the *Movie Night@YLS* series. In its seventh year, our movie night series provides an opportunity for our graduate students to select and screen movies from their home countries. Movies this year included: *In the Loop* (U.K.); *El Secreto de sus Ojos* (Argentina); *Bullhead* (Belgium); *Incendies* (Canada); *The Band's Visit* (Egypt); *Africa United* (U.K. and Rwanda); and *Prosecutor*, co-sponsored with the Gruber Program for Global Justice and Women's Rights featuring the subject of the documentary, the first chief prosecutor of the International Criminal Court, Luís Moreno Ocampo. The screening of *Prosecutor* was part of a larger Gruber Program event featuring Mr. Moreno Ocampo as the guest of honor.

SUPPORTING STAFF

In addition to supporting librarians in outside professional development activities, such as attending national and international conferences at which many deliver papers, participate in panel presentations, and attend various technology workshops or leadership seminars, library administration also invites colleagues from outside Yale to speak with our staff. In July 2012, Eugenia Charles-Newton, law librarian at Texas Tech and the only Native American (Navajo) J.D./M.L.S. in the country, spoke to us about her personal history as well as American Indian policy and legislation. In October, Farley Katz, tax attorney from San Antonio, TX, spoke about the exhibit he curated with Mike Widener, Rare Book Librarian, "And then I drew for books": The Comic Art of Joseph Hémard. Margaret Chisholm, reference librarian, organized two film events and one panel discussion pertaining to the 50th anniversary of the civil rights movement and celebrating the life and work of Bayard Rustin, all of which were heavily attended by members of the Yale and New Haven communities.

Recognizing that the work of our law librarians is varied and can be quite specialized, the law library hosts a *Spotlight Series* open to the entire staff at which a member of our staff discusses an aspect of his or her work that is interesting and unique. This year, Jason Eiseman spoke to us about ebooks; Ms. Ryan explained how we might merge theoretical and empirical research to produce collaborative scholarship; Mr. Widener and Michael von der Linn of The Lawbook Exchange, Ltd. discussed their joint exhibit, *From Litchfield to Yale: Law Schools in Connecticut, 1782-1843*; and Fred Shapiro updated us on his latest quotation endeavors.

Law library administration is dedicated to improving services and support, and addressing the needs and concerns of our faculty, students, and staff.

Law Librarian and Professor of Law S. Blair Kauffman gave presentations and moderated programs at several professional association meetings over the past year, including the American Association of Law Library's (AALL)Workshop for Newer Academic Law Librarians (July 2012), the annual meeting of the American Association of Law Schools (AALS) (Jan. 2013) and the China and America Forum on Legal Information and Law Libraries (June 2013). He also was a featured speaker at a faculty development program for Stetson University College of Law (Nov. 2012) and testified in support of the Uniform Electronic Legal Material Act (UELMA) before the Judiciary Committee of the Connecticut General Assembly (Feb. 2013). Additionally, Prof. Kauffman continued to serve on the AALS Committee on Law Libraries and Technology and on the Law Library Section of the International Federation of Library Associations (IFLA). Other professional activities included service on numerous advisory boards, ranging from the Library Advisory Board of the University of the People to the Law Library Advisory Committee of the Connecticut Judicial Branch.

Associate Librarian for Administration Teresa Miguel-Stearns was recently elected Vice Chair/Chair Elect of AALL's Foreign, **Comparative, and International Special** Interest Section (FCIL-SIS), and again served as their webmaster. In May she attended the annual meeting of the Seminar on the Acquisition of Latin American Library Materials (SALALM) where she gave a presentation on Indigenous Law in the Americas, focusing on the relatively obscure and complex indigenous legal systems throughout the Americas with special attention to Bolivia. Ms. Miguel-Stearns chaired the law library committee to select the inaugural Rare Book Fellow who will begin in August 2013, and she is a mentor for a newer law librarian through the AALL Leadership Academy.

BOOK TALK SERIES



Mashaw, Jerry L. Creating the Administrative Constitution: The Lost One Hundred Years of American Administrative Law. October 15, 2012, Sterling Law Building.

Witt, John Fabian. *Lincoln's Code: The Laws* of War in American History. October 23, 2012, Sterling Law Building.

Whitman, James Q. *The Verdict of Battle: The Law of Victory and the Making of Modern War.* October 30, 2012, Sterling Law Building.

Weil, Patrick. *The Sovereign Citizen: Denaturalization and the Origins of the American Republic.* November 29, 2012, Sterling Law Building.

Amar, Akhil Reed. *America's Unwritten Constitution: The Precedents and Principles We Live By.* December 3, 2012, Sterling Law Building.

Greenhouse, Linda. *The U.S. Supreme Court: A Very Short Introduction*. December 4, 2012, Sterling Law Building.

Kaufman, Zachary. *Social Entrepreneurship in the Age of Atrocities: Changing our World.* February 7, 2013, Sterling Law Building.

Beirne, Logan. Blood of Tyrants: George Washington & the Forging of the Presidency. April 1, 2013, Sterling Law Building.

Macey, Jonathan. *The Death of Corporate Reputation: How Integrity Has Been Destroyed on Wall Street.* April 23, 2013, Yale Bookstore.



LAW LIBRARY PUBLICITY



S. Blair Kauffman, Mike Widener, and Fred Shapiro share with YLS Dean Robert Post recent arrivals from the Taussing Collection.

Taussig Collection

English Gavels Resound in a Trove Headed to Yale, New York Times, June 17, 2013.

Yale Acquires Rare Books and Manuscripts Collection, Yale Daily News (online), June 17, 2013.

Historical Legal Rarities Find a New Home at Yale, National Law Journal, June 18, 2013.

Making of Modern Law Database

Gale Continues to Grow its Digital Collections Program with Expanded Series, Associated Press, June 26, 2013.

Law Talk

James E. Clapp, Elizabeth G. Thornburg, Marc Galanter and Fred R. Shapiro, LAWTALK: THE UNKNOWN STORIES BEHIND FAMILIAR LEGAL EXPRESSIONS (*Yale University Press, 2011*), 59(1) Yale Law Report 21 (2012).

General

News from the Law Library, 60(1) Yale Law Report 11 (2013).

Civil Rights Exhibits

The Most Important Civil Rights Leader You've Never Heard Of: A Celebration of the Centennial of Bayard Rustin (1912-2012), 59(2) Yale Law Report 36 (2012).

Wade in the Water: The Musical Life of American Civil Rights Leader Bayard Rustin, 28(1) Nota Bene: News from the Yale Library 8 (2013).

The Life of Civil Rights Pioneer Bayard Rustin (live broadcast), All Sides, Ohio Public Radio, Feb. 18, 2013.

Pronouncing Dictionary of the Supreme Court

Pronouncing Dictionary of the Supreme Court of the United States, Volokh Conspiracy blog, Aug. 10, 2012.

You Say Potato, I Say Potahto, ABA Journal, Dec. 2012.

Does Tingey Rhyme with Dinghy?, 60(1) Yale Law Report 10 (2013).

Monty

Dogs Ease Stress before LSU Finals, Baton Rouge Advocate, May 16, 2013.

The Scholarly Web, Times Higher Education Supplement, May 16, 2013.





Reference Librarian **Margaret Chisholm** curated several exhibits, *Pacifism and the American Civil Rights Movement: A Celebration of the Centennial of Bayard Rustin s Birth 1912 2012* and *Pacifism and the American Civil Rights Movement: A Recognition of the 50th Anniversary of the March on Washington for Jobs and Freedom*, presented in the reading room of the Yale Law Library.

REFERENCE AND INSTRUCTIONAL SERVICES: INFORMATIC

"I just wanted to say thank you for teaching us so much!"

Spring '13 Advanced Legal Research student's email from her summer job.



Julie Graves Krishnaswami, shown here teaching in the Advanced Legal Research class, heads the instructional component of the department.

The Reference and Instructional Services Department initiates, implements, and delivers research and allied services to members of the Yale Law School community. Services center on research and reference assistance; research instruction; research, reference, and delivery services for the faculty; and consulting on and helping to deliver technology-based tools to further research and scholarship.

The Associate Librarian for Reference and Instructional Services, John B. Nann, leads the department, and the Heads of Instructional Services, Julie Graves Krishnaswami, Technology Services, Jason Eiseman, and Faculty Services, Michael VanderHeijden oversee instruction, the public side of technology offerings, and services to the faculty, respectively. Empirical Research Librarian Sarah E. Ryan provides empirical research support for the community, and Reference Librarians Margaret Chisholm and Jordan A. Jefferson provide services across all areas. Faculty Services Assistant Sarah Kraus provides delivery and other direct service to the faculty. Various members of the department have specific responsibilities for various functions; however, all members of the department participate in delivering almost all services. Two members of the Foreign and International Law Collection staff, Ryan Harrington, Reference Librarian for Foreign and International Law, and Evelyn Ma, Asian Law Reference Librarian, deliver reference and instructional services within the department's framework.

REFERENCE SERVICES

We provide research and reference support to the law school community, the University community, and, to a lesser extent, the professional community. We addressed over 4,000 reference requests last year. Services are provided through a variety of means. Librarians are available to answer questions seven days a week, 68 hours a week. Patrons can obtain reference assistance in person, on the telephone, via email, or on IM. They can also can email a librarian directly to make a one-on-one appointment for more in-depth or specialized research support.

Among these projects was one in which librarians identified manifestoes issued prior to the commencement of hostilities issued from the late 15th century to the late 19th century and another in which the run of a periodical was collected and digitized for a faculty member.

In addition to interactive reference service, the department prepares documents and other resources designed to provide assistance. These guides, narratives, bibliographies, videos and other material cover a range of topics of interest to our patrons.

INSTRUCTIONAL SERVICES

In the fall, Ms. Krishnaswami transitioned to the Head of Instructional Services and she coordinated the department's slate of formal and informal research and bibliographic instruction offerings. Research instruction includes for-credit classes, electronic tutorials, research guides, guest lectures in substantive law classes, lectures to journals and clinics, research sessions offered to groups of students

DN-FINDING EDUCATION AND ASSISTANCE

and staff, and training of first-year law students *Small Groups*.

Advanced Legal Research (ALR), the signature research class, enrolls approximately thirty students each semester. Ms. Krishnaswami was the lead instructor and coordinator for ALR, but the course was team-taught with Mr. Eiseman, Mr. Nann and Rob Harrison, one of the law school's Lecturers in Legal Method. Other members of the department, including Mr. VanderHeijden, Mr. Harrington, and Ms. Ma guest lectured in the ALR course. This year, we were able to reduce the number of in-class lectures by encouraging students to utilize the legal research video tutorials and other online materials to prepare for class. As a result, class time was spent working through research problems in small groups with students presenting their research strategies and processes.

The department also offers several specialized research courses. Mr. Nann taught Research Methods in American Legal History. Mr. Eiseman, Ms. Krishnaswami, and Mr. Nann team-taught Efficient Techniques in Legal Research, and Ms. Chisholm also taught Research Methods in Corporate Law in the spring semester.

Members of the department also teach single research classes at the request of a faculty member to complement a substantive law class. The department supports the needs of the Yale Law School Clinics by providing individualized support to each clinic. This included oneon-one meetings with students, research presentations, tailored classes to clinics, and topical research guides and tutorials.

FACULTY SERVICES

The Faculty Services team provides services to over 70 productive law school faculty members as they gather materials for their research and instruction. Ms. Kraus, the Faculty Services Assistant, handled over 3,450 requests in the Fall 2012 semester. Although document delivery accounts for a significant portion of the faculty requests, faculty services assists with copyright clearance, sorts out borrowing issues at other Yale libraries, triages reference questions, coordinates tours to visiting professors, and manages large, off-site research projects. This year Mr. VanderHeijden managed projects involving the manuscript collections at the Library of Congress, Princeton, Stanford, and UT Austin–in one case acquiring thousands of pages of materials from the Papers of Sen. William Borah (1865–1940).

TECHNOLOGY SERVICES

The law library made several important strides in enhancing its web presence and support for faculty and student scholarship. This year Mr. Eiseman and Ms. Jefferson upgraded the backend of the library web site which included a slight redesign that made the site 'responsive' so that it adjusts itself to optimal viewing on any device including mobile phones and tablets.

Several important projects were created within the Documents Collections Center. *The Pronouncing Dictionary of the Supreme Court of the United States* and the *Database of Federal Statute Names* were both released to wide acclaim and commented on by popular legal blogs and news organizations. These were important collaborative projects involving librarians, faculty, and students.

Also in the Document Collections Center is the 2nd edition of *Before Roe v. Wade: Voices that Shaped the Abortion Debate before the Supreme Court Ruling* by law school faculty Reva Siegel and Linda Greenhouse. Mr. Eiseman worked closely with the authors and managed the production and publication of their free ebook available in several formats. It is also available as a print on demand book from Amazon, Barnes & Noble and other retailers.

PROFESSIONAL ACTIVITIES

Jason Eiseman, Head of Technology Services, was awarded the Emerging Leader Award for 2013 by the American Association of Law Libraries (AALL). At the 2013 AALL Annual Meeting he presented *Responsive Web Design: Designing One Website That Looks Great on Every Device*. At the Connecticut Bar Association (CBA) Annual Meeting he presented Zen & the Art of Googling. At the Connecticut Library Association (CLA) Annual Meeting he presented *Legal Research & Law Libraries in CT Legal Research Resources and the UELMA*. And, at the Law Libraries of New England (LLNE) Fall Meeting he presented *Generating Ebooks*.

Jordan A. Jefferson, Reference Librarian, participated in two presentations at the Southeastern Chapter AALL Annual Meeting. She was the co-presenter of *I Shot the Serif: Creating Effective and Attractive Marketing Materials for Your Law Library* and moderated *Zen and the Art of Self-Assessment: The Law Library's Role in Creating and Conducting Assessment.*

Julie Graves Krishnaswami, Head of Instruction, participated in teaching the seminar Zen & the Art of Googling at the CBA Annual Meeting, and was a panelist at How to Write Your SAW and Substantial Paper, Yale Law School.

Sarah E. Ryan, Empirical Research Librarian, presented a Yale Law Library Spotlight talk entitled Marrying Theoretical and Empirical: How We Can Join Together to Produce Cutting-Edge Scholarship, and spoke at a Yale Law School workshop, Strategies for Publishing Your Article. Ms. Ryan is a member of the Executive Committee and is Chair of the Outreach Committee of the Law Librarians Section of the CBA.

Michael VanderHeijden, Head of Faculty Services, presented with Jason Eiseman at the CLA meeting on *Connecticut Legal Research* and at the AALL Annual Meeting on *Promoting Faculty Scholarship*.

COLLECTION DEVELOPMENT: EXCELLENCE IN NEW AND OL

We aspire to provide access to all the print and online resources needed for the research and instruction of our patrons.



Fred Shapiro examines a recent acquisition from the Taussig Collection, Statutes of Ireland (1621), the earliest statutes edition published in Ireland.

The Lillian Goldman Law Library continues to aspire to have the most extensive offerings of electronic resources for law-related research available anywhere (complemented by the vast digital resources made available to our patrons by the Yale University Library). In the 2012-2013 fiscal year, we added the following new databases, among others:

- CQ Roll Call Daily
- EBSCO Legal Source
- · HeinOnline Canada Supreme Court Reports

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- HeinOnline Early American Case Law
- HeinOnline History of Supreme Court Nominations
- · HeinOnline Law Librarian's Reference Shelf
- HeinOnline New York Legal Research Library
- · HeinOnline Revised Statutes of Canada
- HeinOnline State Attorney General Reports
 and Opinions

- HeinOnline State Statutes: A Historical Archive
- Making of Modern Law: Foreign, Comparative, and International Law, 1600-1926
- ProQuest Legislative Insight Part B
- ProQuest Statistical Abstract of the United States
- scc Online (Supreme Court Cases from India)
- TRACfed

We expect that CQ Roll Call Daily will be of significant help to faculty and students doing legislative history research. The addition of *TRACfed* is particularly notable because it is the culmination of an effort by our library over many years to reach agreement with the vendor over licensing terms, enabling us to subscribe to what promises to be a very useful tool. *TRACfed* is described as allowing users to "tap directly into [the Transactional Records Access Clearinghouse's] massive data collections about all federal criminal enforcement actions and *IRS* audit patterns and order up the tables they need on an expedited basis, or undertake their own data analyses on a vast range of subjects."

We obtained another resource through a novel avenue for us: Yale University Library's Theodore S. Woolsey Fund, established for the purchase of materials relating to international law. This year the University Library asked us to recommend suitable materials and we suggested the digital backfile of journals published by the Brill company on international law and human rights, as well as some expensive print publications, and they readily agreed to our recommendations. It is our hope that we can continue to work with them similarly in future years to strengthen Yale's international law holdings.

One of the major challenges for our collection development is determining an appropriate role for downloadable ebooks in our collecting. In considering this question we need to weigh such factors as patron expectations, the restrictions placed by publishers on ebooks, and long-term preservation needs. We have an Ebooks Task Force chaired by Julian Aiken and also consisting of Jason Eiseman, Scott Matheson, Anne Myers, and Fred Shapiro; the main conclusion of this task force so far is

D FORMATS

that we will at this time purchase ebooks only as supplements to print copies (rather than as replacements for print copies) and as course reserves.

This year we decided to make a large purchase of *Cambridge Books Online*, similar to the decision we made several years ago to collect ebooks about law in the *Oxford Scholarship Online* modules from Oxford University Press. We also introduced a new downloadable audiobook service, *OneClickDigital*, but discontinued the law library subscription to the *OverDrive* ebook distribution system for popular books (relying instead on a University Library *OverDrive* subscription).

Spearheaded by Librarian for Acquisitions and Continuing Resources Anne Myers and Head of Instruction Julie Krishnaswami, we provided an enhanced service to law students by more aggressively collecting study aid books, including the entire *Nutshell, Hornbook*, and *Concise Hornbook* series from the West Publishing company and the *Understanding* series from Lexis. Standing orders were set up for current and future editions and existing holdings were relocated to the Reference Room. Other areas of increased print collecting included faculty book requests, which more than doubled, and course reserve book purchases, which increased substantially.

COLLECTION DEVELOPMENT POLICY The Lillian Goldman Law Library collects books, serials, electronic resources, and other materials primarily to support instruction and research by current and future Yale Law School faculty and students. A secondary but important purpose of our collection is to support legal research and scholarship by members of the Yale University community, the regional community of lawyers, and legal scholars from throughout the world.

Collection policy reflects the Yale Law School's theoretical orientation, its strong tradition of interdisciplinary studies involving the social sciences and the humanities, and its longstanding interest in law viewed from a global and historical perspective. We favor publications that take a scholarly or critical approach. We favor items published by university presses and other publishers who produce scholarly or authoritative materials. Works that are primarily oriented toward

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practicing attorneys or are produced by publishers with such an orientation are generally disfavored.

The above general principles guide some specific goals that we are committed to pursuing even in an information climate in which our budget is more constrained than in the past:

- Collect electronic legal resources of significant value to our faculty and students, unless a resource is prohibitively expensive.
- Comprehensively collect scholarly monographs for United States law and for public international law and human rights in the English language.
- Maintain one of the premier collections of legal history materials in the world. This means we will collect rare law books extensively, retain older materials, collect reprints, and collect current secondary sources on legal history extensively.
- Collect foreign-law materials extensively in order to serve the current and future research needs of our faculty and students and to enhance nationwide access to such materials.
- Collect the social science, humanities, and general monographs most in demand by our faculty and students, to the extent that budget permits.

Increasingly, library acquisitions will take the form of providing access to materials through licenses to electronic resources rather than ownership of print. Other forms of access to materials, such as reciprocal arrangements with other libraries for interlibrary lending and cooperative collection development, will probably also become more important.

We are strongly committed to supporting the research and instructional needs of Yale Law School faculty and students. Within reasonable limits imposed by budgets and our duties as stewards of University resources, we will purchase materials requested by law faculty, even though they may be expensive, duplicative of the University Library, or nonlegal in subject matter. Even for requests by law students, we will attempt to purchase needed materials that are not overly expensive and not too far afield from law-related subjects.



PROFESSIONAL ACTIVITIES

Associate Librarian for Collections and Access **Fred Shapiro** continues his roles as the Contributing Editor to *Black's Law Dictionary* for historical information, consultant to the *Making of Modern Law* digital legal history projects, consultant to the *Oxford English Dictionary* on legal terms, and series editor for Yale University Press on the Yale Law Library Series in Legal History and Reference. During this past year his researches were mentioned in five different *New York Times* articles on legal, library and information science, and linguistic topics.

Daniel Wade, Curator for Foreign and International Law, attended the annual meeting of the American Society of International Law (ASIL) in April. He also traveled to several law libraries, including Harvard Law Library and the University of Minnesota Law Library, to meet with their respective collectors of foreign and international legal materials to discuss collection development methods, policies and procedures, and particular vendors. Mr. Wade chairs the Foreign Selectors Interest Group for the Foreign, Comparative and International Law Special Interest Section (FCIL-SIS) of the American Association of Law Libraries (AALL).

Mike Widener, Rare Book Librarian, served as Chair of the Legal History and Rare Books Special Interest Section (LHRB-SIS) of AALL. At the AALL Annual Meeting, he gave a presentation, Early Law Books and Their Readers: Examples from the Yale Law Library, as part of a session, Connecting Roman Law Books: Commentaries, Marginalia, Bookplates and More, offered by the Roman Law Interest Group. At the same conference, he organized and moderated a session entitled Early Law Libraries as Historical Documents: Recording the Bookshelves of Long-Ago Lawyers. As part of the faculty of the University of Virginia's Rare Book School, Mr. Widener taught the course Law Books: History and Connoisseurship, June 17–21. It was one of four Rare Book School courses taught that week on the Yale campus for the first time.

RARE BOOK COLLECTION: A MAJOR ACQUISITION OF ENGL

"The [Taussig] collection...is widely considered the world's most important private collection of rare material relating to the cultural and intellectual history of English law."

New York Times, June 16, 2013



Professor John H. Langbein, Sterling Professor of Law and Legal History at Yale Law School, and Mike Widener, Rare Book Librarian, examine recent arrivals of the Taussig collection. Prof. Langbien often uses the law library's rare books in his classroom teaching.

The highlight of the year for the Rare Book Collection was bringing Anthony Taussig's collection of English legal manuscripts and early printed books to Yale. It was the culmination of a process that Rare Book Librarian Mike Widener initiated almost five years ago with a suggestion to Mr. Taussig that his collection would find a good home at Yale. Mr. Taussig, a retired barrister of Lincoln's Inn, began collecting rare books and manuscripts some 35 years ago, and formed what became the largest private collection of rare English law books and manuscripts of the 20th century. In a joint acquisition with the Beinecke Rare Book & Manuscript Library, Mr. Taussig's entire manuscript collection went to the Beinecke, while over 200 printed books came to the law library's Rare Book Collection. The printed books include the first printed book of English law (*Abbreviamentum Statutorum*, ca. 1481?], the first English J.P. manual (*The Boke of Iustyces of Peas*, 1506), and *The Lawes Resolution of Womens Rights* (1632), the first book on women's rights in England. Our William Blackstone Collection, already the most comprehensive in the world, was enriched by another 22 titles, including the first edition of Blackstone's famous Oxford lectures annotated by one of his students. The Taussig acquisition also includes works on law reform, bankruptcy, commercial law, and publications by William Lambarde, Michael Dalton, William Sheppard, Giles Jacob, and Granville Sharp. The bulk of the Taussig acquisition was funded by a generous grant from the Law School's Oscar M. Ruebhausen Fund. The *New York Times* deemed the acquisition significant enough to warrant an article and photographs in its June 16 issue.

The Law Library also acquired the Farley P. Katz Collection of Italian City-State Laws & Decrees, a collection of 266 printed works and manuscripts, mainly from 1550-1560 and especially strong in items from Venice, Florence, Milan, and Casale Monferrato.

Other significant acquisitions included a notebook documenting Samuel Hitchcock's 1844-45 Yale Law School lectures; the polyglot edition of Catherine the Great's groundbreaking legal code, the *Nakaz* (1770); the *Recopilación de Leyes de los Reynos de las Indias* (1681), the first edition of laws governing Spain's New World empire; *Leggi delle Compere di S. Giorgio* (1634), statutes of the world's first modern bank; and a piracy trial held before Justice Joseph Story, *Trial of the Twelve Spanish Pirates of the Schooner Panda* (1834).

Many of the year's most significant acquisitions were gifts from Yale Law School alumni. Lois Montbertrand '85 donated well over 100 photographic postcards from the early 20th century, many dealing with the struggle over separation of church and state in France, the French legal profession, and English breachof-promise cases. She also donated a number of items on Connecticut legal history. The Honorable Barrington D. Parker, Jr. '69 donated an 1857 printing of the Supreme Court's Dred Scott decision. Peter Cooper '64 gave a manuscript Connecticut pauper law digest compiled by his grandfather, James E. Cooper. Alexander Aizenstatd (LL.M. '09) donated two items for the Juvenile Jurisprudence Collection: Constitución Política de la República de Guatemala: Versión Ilustrada (2005) and Declaración Universal de Derechos Humanos (2007). Lizabeth Moody '59 gave Bishop Burnet's History of his Own Time

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REFERENCE STATISTICS, RARE BOOK COLLECTION

	FY 2010-11	FY 2011-12	FY 2012-13
Email	700	570	306
Phone	99	39	16
Visit	485	644	817
TOTAI	1284	1253	1139

(1724). A gift from the late Professor David S. Rosettenstein of the Quinnipiac University School of Law, in memory of his parents Thelma and Julius Rosettenstein, consisted of 63 volumes from the library of the law firm Reeders & Rosettenstein, which was established in South Africa in 1875 and by 1977 was the longest continuously operated law firm in Johannesburg. The gift included four of the firm's letterbooks from the 1890s; many of the early works on Dutch and South African law are the only copies reported in North America.

The Fall 2012 exhibition, "And then I drew for books": The Comic Art of Joseph Hémard, showcased the work of the most prolific French book illustrator of the 20th century. It was curated by Farley P. Katz, a San Antonio tax attorney who is the world's leading collector of Hémard, and by Mr. Widener. On display were works from Mr. Katz's own collection. and law books illustrated by Hémard that Mr. Katz had previously donated to the Rare Book Collection. Hémard's hilarious illustrations to the French tax code were the highlight. Mr. Katz gave a well-attended public lecture on Hémard on October 5 at the Law School. Mr. Widener mounted a companion exhibit, Laughing at Law Codes: A French Tradition, showing other French law books with humorous illustrations, many inspired by Hémard's example.

From Litchfield to Yale: Law Schools in Connecticut, 1782-1843, was the Spring 2013 exhibit. The guest curator was Michael von der Linn, manager of the Antiquarian Book Department at The Lawbook Exchange, Ltd., assisted by Mr. Widener. Mr. von der Linn also gave a talk, From Litchfield to Yale: Footnotes to the Exhibit, on March 27. The exhibition provided an opportunity to partner via loans

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with the Litchfield Historical Society, Yale University Library Manuscripts & Archives, and the Connecticut State Library.

The Rare Book Collection supported two other exhibitions via loans. The conference, *'Naturally Separated': History and Autonomy of the Ancient Alpine Communities*, took place Sept. 29, in the Palazzo della Cultura in Breno, Italy, and included an exhibition that used several images from our outstanding collection of early Italian municipal statutes. Sterling Memorial Library borrowed 10 volumes on Jewish law from our collection for an exhibit prepared for the Jewish Law Association conference, July 30-Aug. 2, curated by Nanette Stahl, Librarian for Judaic Studies. Mr. Widener gave a brief presentation to the conference attendees during a tour of the exhibition.

The exhibitions accounted for 27 of the 49 postings by Mr. Widener to the Yale Law Library Rare Books Blog this year. This year's most popular posting was *Papal Resignations: The Case of Celestine V*, posted on Feb. 11 in connection with the resignation of Pope Benedict XVI, and featuring an image from our 1514 edition of the *Liber Sextus*. With 5,000 views, it was the second most viewed posting in the history of the Rare Books Blog, behind the all-time champion, Holy Diploma! Is Batman a Yale Law School Alumnus?, Oct. 3, 2010, with over 17,000 views. The Rare Books Blog marked its fifth anniversary on April 3.

The Rare Book Collection's *Flickr* site now totals 1,800 images, a third of which were added this year. A new initiative began this year under the leadership of Cesar Zapata, Access Services Coordinator, to place digitized manuscripts and printed books from the Rare Book Collection into the law library's eYLS online repository. To date, 27 titles have been made available to users worldwide.

Cataloger Susan Karpuk made significant progress in the cataloging of the Rare Book Collection. In Nov. 2012 she finished cataloging all of the collections that the law library acquired from the Association of the Bar of the City of New York in 2007–2008. In addition, she virtually eliminated a backlog of several hundred volumes of printed works.

VISITS AND TOURS

Rare book presentations to YLS classes included Professor Gene Fidell's Federal Indian Law class (Sept. 24), Professor John Langbein's History of the Common Law class (Feb. 25 and Apr. 24), John Nann's Research in American Legal History class (Feb. 27), and Professor Nick Parillo's legal history seminar (Oct. 2). Professor Jonathan Elukin brought a legal history seminar from the University of Connecticut School of Law on July 27. Tour groups included The Beijing Lawyers Association (Oct. 4), a group of Moldavian judges (Oct. 15), members of NEFLLCG (Nov. 9), Linkages students (Jan. 30), a Nooks & Crannies tour (Feb. 20), trustees of the Cromwell Foundation (April 11), and trustees of the Connecticut Supreme Court Historical Society (May 2). About 25 YLS alumni attended the Rare Books Open House during Alumni Weekend (Oct. 20).

PUBLICATIONS CITING RARE BOOK COLLECTION SOURCES

Richard Auckland & Brian McBurnie, MORE TALES OF OLD BARNWOOD (Cheltenham, UK: Courtyard Books, 2013).

Susan Byrne, LAW AND HISTORY IN CERVANTES' DON QUIXOTE (Toronto: University of Toronto Press, 2012).

James Epstein, SCANDAL OF COLONIAL RULE: POWER AND SUBVERSION IN THE BRITISH ATLANTIC DURING THE AGE OF REVOLUTION (Cambridge, U.K.: Cambridge University Press, 2012).

Peter Goodrich, *The Foolosophy of Justice and the Enigma of Law*, 24 Yale Journal of Law & the Humanities 141 (2012).

Andrew T. Hyman, *The Due Process Plank*, 43 Seton Hall Law Review 229 (2013).

Judith Resnik & Dennis Curtis, *Representing Justice: Visual Narratives of Judgment and the Invention of Democratic Courts*, 24 Yale Journal of Law & the Humanities 19 (2012).

Linda K. Tesar, *Forensic Bibliography: Reconstructing the Library of George Wythe*, 105 Law Library Journal 57 (2013).

ACCESS SERVICES: TAKING THE LIBRARY OUTSIDE THE LIB

The Access Services department developed and successfully implemented groundbreaking ways to make our print materials available to our patrons remotely thus taking our books outside the law library while continuing to develop the library's presence for all on a global level.



Members of the Collections and Access Services department assist in processing the recent acquisition of the Taussig Collection of books and manuscripts. (L-R): Mike Widener, Antonio Malabag, Julian Aiken, Fred Shapiro, Ben Bernard.

ACCESSING PRINT

This has been the year we have seen our department's efforts to improve patron services take us to new and exciting places and position us at the cutting edge of library innovation. Led by Head of Access Services, Julian Aiken, we have achieved this with the expansion of *Scan on Demand* and subsequent introduction of *Deliver on Demand*.

With the growing dominance of commercial databases in U.S. law schools, law library patrons have come to value and expect the

convenience of full-text electronic resources at the push of a button. However, many monographs and journals remain unavailable online. Recognizing that many of our faculty and students spend time working off-campus, sometimes for extended periods of time such that accessing print materials can prove inconvenient and time-consuming for our readers, we have implemented ways to deliver our print collection directly to our patrons.

First, we developed a *Scan on Demand* service in order to provide convenient digital access

to collections which had hitherto only been available in print format. The concept is a relatively straightforward one: we use our existing staff and software to create a rapidturnaround scanning service. We promise to scan and deliver electronically any article or chapter a patron wished to view within 24 hours (excluding weekends and holidays).

The *Scan on Demand* service has proven incredibly popular with our readers: we have seen a 395% increase in scan requests filled by our department from last year to this. We recently opened up this service to other Yale libraries and to Yale Law alumni in the academic jobs market. Our Scan on Demand specialist, Cha Chi Hung, has maintained our Scanning Fill Rate at an impressive 98%.

Second, as a result of the popularity of our *Scan on Demand* service, the Access Services department recently took a truly ground-breaking step, developing a service we believe to be unique among academic libraries: *Deliver on Demand*. This service promises to deliver by U.S. mail books to the home or temporary address of a patron within the U.S. and Canada when he or she cannot personally come to the library to retrieve the material. As with *Scan on Demand*, we look forward to this new service expanding access to print collections that might otherwise remain unused.

An examination of Access Services statistics over the past three years shows that the work of the Access Services department has grown significantly since 2010. Taking into account all circulation, interlibrary loan and scanning activity, measured work has increased by a remarkable 17% (this is all the more noteworthy when taking into account ACRL or National Center for Education Statistics data, which shows a steady decline in circulation activity in academic libraries over the same period).

NOTABLE STATISTICAL TRENDS AND HIGHLIGHTS FROM ACCESS SERVICES 2010-2013

Checkouts: Law materials checkouts have grown by 12% over the last 3 years. Eli Express materials (borrowed from other Yale libraries) are down 3% over the past 3 years, due to the growth in use of Borrow Direct.

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Borrow Direct: We have continued to see excellent growth in the use of Borrow Direct (unmediated loans from non-Yale libraries) since we introduced it to Law in 2010. Borrowing numbers are 21% higher than last year which, in turn, was 165% up on the previous year. We are delighted to see that recalls have continued to decrease since 2010. Recalls are down 18.5% on last year, and have dropped by 68.5% since we started Borrow Direct here at Law.

Interlibrary Loans (ILL): Over the three year period since 2010, our ILL borrowing of articles has increased by over 93%. Our ILL department lead staff member, Alison Burke, has performed impressively to ensure that our Fill Rate remains at an astounding 97%. Similarly to ILL borrowing, our ILL lending is up 11% over the past 3 years. Our overall Fill Rate for loans has increased by 12% since last year, thanks to the efforts of our ILL lending specialist, Craig Kirkland.

Access Services has been able to maintain these impressive work rates and continues to develop groundbreaking services in part as a result of an important departmental reorganization which was implemented this year. This reorganization saw the well-deserved promotion of Ms. Burke to Interlibrary Loan and Circulation Desk Team Leader. Ms. Burke has become responsible for the oversight and coordination of the daily ILL and circulation activities of her team, Ms. Hung and Mr. Kirkland. This allowed for more streamlined work processes, while freeing up the Head of Access Services to focus on greater programmatic development of Access Services initiatives.

A second team of Access Services staff, responsible for security and stacks management, plus evening and weekend circulation duties, continues to be supervised by the Collections and Access Coordinator, Cesar Zapata. Along with his excellent team of Antonio Malabag and Benjamin Bernard, Mr. Zapata has done a fantastic job on projects such as transferring 400 linear feet of books to our off-site storage facility; barcoding over 1500 items; and performing a number of major stacks reorganizations.

Access Services has continued to develop other innovative services for our users. We have added a large collection of board games, and were involved in hosting a *Games Night* for

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law students. Another hugely popular service we have developed is a new downloadable audiobook service, *OneClick Digital*, to supplement our other popular materials such as DVDs and Express Books (*New York Times Bestsellers*).

GLOBAL IMPACT

Our department is a national leader in efforts to digitize law library material. In the last year, more than 1.5 million pages worth of books were selected from our collections and under the supervision of Mr. Zapata, shipped to Gale for digitization in their most recent module of *Making of Modern Law: Foreign Primary Sources, 1600-1970.* We were the largest contributor to this most-important legal history database.

The open-access Yale Law School Legal Scholarship Repository has continued to grow and reach hundreds of thousands of people worldwide. The Access Services staff completed loading the entire runs of three Yale Law School journals into the repository; and has added other new content, including digitized material from our Rare Book Collection and historically significant commencement speeches by faculty and visitors alike. We hosted a competition for patrons to guess the date on which the repository would hit the landmark figure of 1.5 million full-text downloads with the winning student receiving an iPad. The repository hit an even greater milestone when it surpassed two million full-text downloads. The repository was a significant factor in the Yale Law Library winning the American Association of Law Libraries (AALL) Innovation in Technology Award this year.

Scan on Demand Usage Increase



PROFESSIONAL ACTIVITIES

Julian Aiken, Head of Access Services, chairs the Yale University Library Document Delivery group, and is a member of the Program Committee for the 2013 Access Services Conference. He attended the Access Services Conference as a Committee Organizer, and delivered presentations on *Open Access Institutional Repositories* at the Annual Meetings of the American Association of Law Libraries (AALL) and Computers in Libraries (CIL). He also presented at the Outreach & Student Services Showcase Showdown at Harvard Law School.

Collections and Access Coordinator **Cesar Zapata** has worked closely with with Mike Widener, Rare Books Librarian, to create the new Yale Law Library Special Collections Series as part of our eYLS Legal Scholarship Repository. This new series contains digitized rare books and manuscripts from the Rare Book collection. The collection is arranged in several sub-series: American Trials, British Trials, Connecticut Legal History, Legal Education, History of the Yale Law School, and Italian Statutes. News and updates about this new and exciting series are listed in the Rare Books Blog, to which Mr. Zapata regularly contributes.

Materials Accessed by the Law School Community 2009–2010



Materials Accessed by the Law School Community 2012–2013



TECHNICAL SERVICES: DESCRIBING THE PAST AND THE FU



Susan Karpuk, Rare Book Cataloger, and Fred Shapiro, Associate Librarian for Collections and Access, examine recent Taussig Collection acquisitions.

TRANSITIONS

Associate Librarian for Technical Services Mary Jane Kelsey began her well-earned retirement in January after more than 40 years of service to the library. Ms. Kelsey shepherded in the digital age of librarianship when she managed the installation of the first computerized library management system on campus in 1986. Fittingly, her last project was to lead the library's development partnership with the same vendor on the newest generation of that same system, Sierra. As with other recent retirements, Ms. Kelsey generously spent much of her time passing on decades worth of knowledge and history to her successor, Scott Matheson.

Cate Kellett took on local management of the library's small but important Federal Depository Library program. These new duties fit well with Ms. Kellett's work in cataloging and with her continuing "80/20" shared assignment in the Reference and Instructional Services department. She is also working with other government information specialists on campus to ensure that our library's collection complements other resources at Yale, and that the entire campus collection is well used and understood by our patrons.

Caitlyn Lam will join the law library on July 1 after several years managing electronic resources at Yale University Library. Prior to coming to Yale, Ms. Lam worked with electronic resources management at the University of Texas at Tyler Library. She brings a wealth of experience managing the complex electronic resources that libraries provide and detailed knowledge of Yale's electronic resources beyond the law library.

CATALOGING

The cataloging staff performed something of a magic trick by continuing to catalog materials while learning an entirely new cataloging code. The new theoretical basis for describing library materials, called Resource Description and Access (RDA), fully reflects the networked digital era. The code focuses on relationships between and among items to allow computers to better display the relationships. For example, several texts of Shakespeare's Macbeth could be grouped with several films of Macbeth and the film Scotland, Pa (a modern film interpretation of Macbeth) because the new rules note the relationship of each to the underlying original Shakespeare work. The library's catalogers began using the new rules in the spring after attending several trainings and webinars. Our library records are added to OCLC, an international bibliographic database, for wider dissemination of our collection information.

While learning RDA, Lead Cataloger Patrick Lavey, Ms. Kellett, and Cataloging Assistant Jonathan Lasky continued to reduce the "backlog" of uncataloged materials, most of which are non-English language monographs. These books are in the library but have only very basic records in the catalog, often making them very difficult to find. Our catalogers use international standards to produce complex, original catalog records that allow patrons to discover, understand, and locate desired material. A milestone reached in June 2013 was the elimination of all books in the backlog that were received prior to 2013.

Susan Karpuk, Rare Book Cataloger, ensured that the widely publicized acquisition of the Taussig Collection of rare English law books

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was fully cataloged in record time. Ms. Karpuk is preparing for the arrival of another working collection of Roman and Cannon Law materials from Germany in the summer of 2013. Ms. Karpuk also substantially reduced the backlog of uncataloged rare materials acquired from the Association of the Bar of the City of New York several years ago.

ACQUISITIONS AND CONTINUING RESOURCES

Acquisitions at the law library, led by Anne Myers, Librarian for Acquisitions and Continuing Resources, continued in both print and electronic format, keeping staff busy entering orders, tracking shipments, and receiving books, DVDs and a seemingly-endless influx of pocket parts and supplements. Over 10,000 titles were ordered this year in a variety of formats, including 233 DVDs and 350 titles in support of classroom teaching. To help preserve access to the scholarly record, the library bound over 1600 volumes of law reviews, journals, looseleafs, and damaged books.

Productivity remained high and continuous improvements in workflows allowed the same staff (Pat Caple, Pam Clifford, Louisa DeGaetano, Judy Malamut, Maria Puzzo, and Rosemary Williams) to improve the speed and efficiency of their service. Faculty requests, course reserve orders, and "rush" requests for books more than doubled in number, but the team was able to maintain an extraordinarily high level of service. Orders went to specialized book and video dealers worldwide as well as to large Internet retailers and resellers as urgent requests for older, out of print materials increased significantly.

	FY 2012	FY 2013
Monograph titles added	7,652	7,943
DVD titles added	235	233
Print titles/copies cancelled	55	77
Serial pieces received (including fiche)	31,516	29,353
Binding (volumes)	2,410	1,619

TECHNOLOGY

Some changes in workflow were made possible by the library's new management system, Sierra. Beginning in May 2012, we became the third library in the world to begin using Sierra on a daily basis. Our staff helped identify and report problems in the new system while providing key input for changes that have been made by the vendor over the past year. This partnership continues a longstanding trend of technical innovation and beta testing that benefits not only the law library but the hundreds of libraries worldwide who now also use Sierra.

Additional innovation is on the horizon and librarians began to lay the groundwork this past year. For example, a new way to encode bibliographic records, dubbed Bibframe, is beginning development. Mr. Lavey is closely following Bibframe's progress and will ensure that the law library remains well informed and participates when possible in the development of this product. Similarly, Ms. Lam and Mr. Matheson are working with the broader campus and library community on a centralized search function or "discovery platform" that will search across Yale University catalogs and databases in a single search. It is expected to debut in fall 2013 and be in continuous development for several years.

Technical Services enabled new offerings from the Access Services department, including the Scan-on-Demand and Delivered-on-Demand services, by making them accessible from within the MORRIS catalog. Work also continues on bringing MORRIS and the library web site into closer alignment, a task made simpler because of an office move: the library's Head of Technology, Jason Eiseman, officially in the Reference and Instructional Services department, is now physically located in the Technical Services space. This is already making coordination and communication more efficient and effective, and creates great synergies between the departments. Indeed, several behind the scenes changes have already occurred and more are on the way!

PROFESSIONAL ACTIVITIES

Susan Karpuk, Rare Book Cataloger, attended the annual meetings of the American Association of Law Libraries (AALL) and the New York Technical Services Librarians.

Cate Kellett, Cataloger, chairs the library's Programs Committee and is a member of Yale University Library's Library Staff Association. She is the incoming chair of the AALL Native Peoples Caucus. She attended federal depository library meetings at the national and state levels, the New England Law Library Consortium Symposium, and AALL.

After over 40 years of dedicated service to the library, **Mary Jane Kelsey** retired in January.

Patrick Lavey, Lead Cataloger, is a member of the library's Rare Book Fellowship Committee. He attended AALL, the NELLCO annual symposium, the New England Innovative Interfaces Users Group conference, and the New England Library Association conference which included an RDA workshop, an ORCHID workshop, and an Author Identifiers in Authority Control session.

Associate Librarian for Technical Services, **Scott Matheson**, is a member of the library's Copyright Committee, Digitization Committee, and Ebooks Task Force. He served on search committees this year for the Empirical Research Librarian and Librarian for Digital Resources. Mr. Matheson is also a member of the Yale University Library's Ebooks Task Force, and Discovery Platform Selection and Implementation Committee. He participates in the Yale College personal librarian program. Mr. Matheson attended AALL, Law Via the Internet conference, and New Directions in Digital Scholarship.

Anne Myers, Librarian for Acquisitions & Continuing Resources, is a member of AALL, Southern New England Law Librarians Association (SNELLA) and Law Librarians of New England (LLNE). She is a member of the AALL Academic Law Library Special Interest Section's Collection Development Committee and chair of the NELLCO Acquisitions & Collection Development Interest Group. She is webmaster and list manager for SNELLA, and a member of the library's Ebooks Task Force.

FOREIGN AND INTERNATIONAL LAW COLLECTION: RESOUR

As interest in comparative and international law grows, so does the Foreign and International Law Collection.



Evelyn Ma translates a question-answer session at the Chinese-American Forum of Legal Information and Law Libraries (CAFLL) conference in Shanghai in June 2013.

The Foreign and International Law Collection at the Lillian Goldman Law Library is one of the finest in the world. The collection is enhanced by library staff members who expertly assist faculty and students and who consistently receive praise in books and law review articles for their work. Gratitude for the work of the librarians extends beyond Yale. This year a human rights lawyer was so indebted to the assistance of Ryan Harrington, Head of Foreign and International Law Reference, and Evelyn Ma, Asian Law Reference Librarian, that he made a donation to the library.

Additionally, Mr. Harrington, Ms. Ma, and Teresa Miguel-Stearns were invited to contribute to the second edition of *Sources of States Practice in International Law*, for which they have written chapters on Spain, Singapore, and Argentina and Mexico, respectively. Blair Kauffman, Law Librarian and Professor of Law, and Ms. Ma were invited to attend the Chinese and American Forum on Legal Information and Law Libraries conference in Shanghai, where Prof. Kauffman gave the keynote address on Service Centered Libraries for the 21st Century, and Ms. Ma moderated a panel, Information Service to the Public: The Experience of a County Law Library in the U.S.

In the past year, the librarians made a concerted effort to publicize and highlight resources in the library through the use of blogs, display case exhibits, research guides and in-class sessions. Some of the best received blog entries concerned a three-part series on treaty research; a comparison of regional human rights systems; and resources on human rights and corporate liability, which coincided with the Supreme Court's *Kiobel* decision and the *Bernstein International Human Rights Symposium.*

At the time of the Bernstein Symposium, Ms. Ma filled the display case on L1 with materials that highlighted the law library's collection on human rights and corporate liability. Ms. Ma also put together an exhibit on International Humanitarian Law in the fall. The library drew upon the experience of two student workers to showcase its materials as well. Dustin Hooten, doctoral candidate in the Department of French, curated an exhibit on the French Penal Code in conjunction with a Rare Book Exhibit on The Comic Art of Joseph Hemard. On Waitangi Day, which has been celebrated in New Zealand since 1974, Julia Hsieh, doctoral candidate in Egyptology, staged an exhibit on New Zealand's founding document, the Treaty of Waitangi.

The librarians maintain and update several research guides including the popular Countryby-Country Guide that directs patrons to foreign and international law materials. Some of these guides were created specifically for classes at the law school, including guides for Professor Michael Reisman's International Arbitration and International Investment Law classes. Mr. Harrington also put together a video tutorial on researching bilateral trade agreements and arbitral awards. The staff created other guides for clinical needs, including Professor Jim Silk's Lowenstein Human Rights Clinic, Professor Jean Koh Peters' Immigration Legal Services Clinic, and Visiting Professor Katherine Kennedy's Environmental Law Clinic. Librarians work closely with all of the professors to ensure that the materials are up to date. Each of these

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professors then invites librarians to come into classes to give research presentations.

The members of the Graduate Programs department also work closely with librarians from the foreign and international collection to integrate incoming students into their studies. Mr. Harrington and Noah Messing, Lecturer in the Practice of Law and Legal Writing, drafted a legal primer that they distribute to incoming students. Mr. Harrington provides library orientation each year to the students and a session on *Introduction to U.S. Law.* He also co-presents on *Academic Integrity* with Professor Susan Rose-Ackerman. Ms. Ma coordinates the popular movie nights, where students screen films from their home countries and lead discussions afterwards.

The librarians carefully select the materials and databases for the law library's foreign and international law collection. Daniel Wade, Curator for Foreign and International Law, is responsible for the extraordinary and heavily used human rights collection. He also selects for a wide variety of foreign jurisdictions that make Yale one of the few places where researchers can thoroughly engage in comparative legal research. The experiences, interests and capabilities of other librarians round-out the selection process. Ms. Ma collects for Korea, Japan, Singapore and China. This year she acquired a bilingual set of laws and regulations of the People's Republic of China. Mr. Harrington selects for Germany, Switzerland and Austria, as well as India. Julie Graves Krishnaswami collects for global legal women's issues. John Nann's portfolio includes Canada, Australia, New Zealand, the UK and the European Union. Ms. Miguel-Stearns collects for Latin America and Iberia. The librarians work with Basia Olszowa to constantly monitor, improve, and weed the collection to ensure its relevance. Ms. Olszowa conducted a project this year with an aim to aid in avoiding duplication; it led to the removal of several publications that are more easily accessible online.

The Lillian Goldman Law Library collaborates with the Northeast Foreign Law Librarians' Cooperative Group (NEFLLCG) which shares collecting responsibilities for materials from countries where publications are more difficult to obtain. In April, Ms. Miguel-Stearns attended the Feria International de Libros de Bogota (FILBO) to gain a better understanding of the publishing landscape in Colombia. The Colombian legal community is a prolific publisher of quality legal material but foreign distribution has historically been extremely complicated and limited. Ms. Miguel-Stearns met with many publishers and distributors to supply the Foreign and International Law Collection with the best legal material from Colombia. She also discovered several prestigious government agencies and nonprofits that produce timely and high-quality publications. One such publisher is the Academia Colombiana de Jurisprudencia that produces legal briefs and memoranda upon the request of the Colombian Supreme Court and Constitutional Court. These advisory memoranda are later published and made available for purchase on a limited basis. By collaborating with NEFLLCG, librarians in the Foreign and International Collection need not do this in-depth work in every jurisdiction to ensure a rich comparative law collection.





Exhibit: Kiobel and Corporate Liability

PROFESSIONAL ACTIVITIES

Ryan Harrington is the Head of Foreign and International Law Reference. He is currently serving in his third year as a Contributing Editor for U.S. law to *International Legal Materials*. In the past year, he chaired the American Association of Law Libraries (AALL) Academic Law Librarians Special Interest Section (ALL-SIS) Bluebook Task Force and served as a member of the *Law Library Journal* and *AALL Spectrum Committee*.

Asian Law Reference Librarian Evelyn Ma chairs the Asian Law Interest Group of the Foreign, Comparative and International Law Special Interest Section (FCIL-SIS) of AALL. At the Annual Meeting of AALL in Boston (2012), she coordinated and moderated a panel discussion on current issues and trends of Asian collections in U.S. libraries. Ms. Ma is also a member of the Chinese-American Forum of Legal Information and Law Libraries (CAFLL). At the CAFLL Annual Meeting in Shanghai this year, she moderated a discussion on Information Service to the Public: The Experience of a County Law Library in the U.S. Ms. Ma is a member of the Yale Law Library Programs Committee.

LIBRARY PUBLICATIONS: THE PREEMINENT LAW LIBRARY PUBLISHER



Through the Yale Law School Legal Scholarship Repository, the Making of Modern Law project, the Yale Law Library Series in Legal History and Reference, and the Yale Law School Oral History Series, we are setting the standard among law libraries performing a digital and print publishing role.

Library Publications would not normally be significant enough at a library to merit a large section in the Annual Report. However, we are proud that our library publications, both online and in more traditional print formats, are, taken in their totality, unparalleled among law libraries in their ambitiousness, sophistication, and quality. One of our publications is the online Yale Law School Legal Scholarship Repository, an open-access repository of Yale Law School's faculty, student, and other publications intended to present the intellectual output of the school and preserve its institutional history. We have been the pioneers at Yale University in developing an institutional repository. See the Access Services section of this Annual Report for more information on the very notable developments regarding our repository during 2012-2013.

We continued to take the lead role in collaborating with the Gale publishing company to create the Making of Modern Law (MOML) project, arguably the most important digital legal history initiative in the world. The newest module of MOML is Making of Modern Law: Foreign Primary Sources, 1600-1970, including approximately 1.4 million pages of codes, commentaries on codes, session laws, and regulations, from the United Kingdom, France, Germany, and other northern and central European countries. We hope that the next installment will encompass southern Europe, Latin America, Canada, Africa, Asia, Australia, canon law, and Roman law. Our library contributed the largest portion of the books digitized, with other books being contributed by the law libraries of Harvard and George Washington University. Associate Librarian for Collections and Access Fred Shapiro conceived and planned the entire module, with Collections and Access Coordinator Cesar Zapata and other staff from our Access Services, Rare Books, and Technical Services departments also playing key roles in the project. Scholars and students from Yale Law School and throughout the world of

legal history research have praised *MOML* as a resource that has revolutionized historical study of law.

Our primary print book series, the Yale Law Library Series in Legal History and Reference, is published by Yale University Press. This year the Press published the sixth book in the series, The Colorado Doctrine: Water Rights, Corporations, and Distributive Justice on the American Frontier by David Schorr. The seventh book, Against the Profit Motive: The Salary Revolution in American Government, 1780–1940 by YLS faculty member Nicholas Parrillo, is scheduled for publication in October 2013.

Our other print book program is the Yale Law School Oral History Series. This publishes interviews with retired Yale Law School professors. During 2012-2013 four booklets appeared: A Conversation with Boris I. Bittker, A Conversation with Leon Lipson, A Conversation with Louis H. Pollak, and A Conversation with Eugene V. Rostow. All of these were produced by Bonnie Collier, our former Associate Librarian for Administration and an experienced oral historian, based on her interviews with the subjects.

The Yale Law Library has been the center of legal bibliographical scholarship for nearly a century, a tradition established by such eminent bibliographers as Edwin Borchard, Frederick Hicks, Samuel Thorne, and Morris Cohen. The tradition continues with two forthcoming books. Former Associate Librarian Ann Laeuchli is finalizing her revision of Catherine Eller's The William Blackstone Collection in the Yale Law Library: A Bibliographical Catalogue, to be published by the Selden Society in England. This will unquestionably be one of the most significant bibliographical works ever in the field of law. John Nann, Associate Librarian for Reference and Instructional Services, is writing a Guide to Research in American Legal History (coauthored with the late Law Librarian Emeritus Morris Cohen), expected to be included in the Yale Law Library Series in Legal History and Reference.

LIBRARIAN SCHOLARSHIP AND PUBLICATIONS



The Lillian Goldman Law Library Public Interest Trivia Team defeated the YLS Student Team for the third consecutive year to maintain the trophy, on display at the Reference Desk.

Julian Aiken

with Femi Cadmus and Fred Shapiro, Not Your Parents' Law Library: A Tale of Two Academic Law Libraries, 16 Green Bag 2d 13 (2012).

Margaret Chisholm

The Most Important Civil Rights Leader You've Never Heard Of: A Celebration of the Centennial of Bayard Rustin (1912-2012), 59(2) Yale Law Report 36 (2012).

Wade in the Water: The Musical Life of American Civil Rights Leader Bayard Rustin, 28(1) Nota Bene: News from the Yale Library 8 (2013).

Jason Eiseman

Production manager and publisher: Linda Greenhouse & Reva B. Siegel (eds.), BEFORE ROE V. WADE: VOICES THAT SHAPED THE ABORTION DEBATE BEFORE THE SUPREME COURT'S RULING: WITH A NEW AFTERWORD (2d ed.), *Documents Collection Center*, Yale Law Library (2012), available at http:// documents.law.yale.edu/before-roe.

Production manager and publisher: Eugene Fidell, et al (eds.), PRONOUNCING DICTIONARY OF THE SUPREME COURT OF THE UNITED STATES, Documents Collection Center, Yale Law Library (2012), available at documents.law.yale.edu/pronouncingdictionary.

Ryan Harrington

Spain in SOURCES OF STATE PRACTICE IN INTERNATIONAL LAW (Gaebler and Shea eds., 2d ed., forthcoming).

Core Law Databases in INTERNATIONAL ENCYCLOPEDIA OF SOCIAL AND BEHAVIORAL SCIENCES (James D. Wright 2d ed., forthcoming). *Grant Selection Committee Report*, 27(1) FCIL-SIS Newsletter 8 (2012).

FCIL Moments, 27(2) FCIL-SIS Newsletter 7 (2013).

with Teresa Miguel-Stearns, *Lawyers in Love* [photograph of Lillian Goldman Law Library's Reading Room and description of the Clintons' meeting there], 17(2) AALL Spectrum 32 (2012).

Jordan A. Jefferson

We're Going to Make You Popular: Popular Collections in the Modern Academic Library, 32 Legal Reference Services Quarterly 78 (2013).

with Andrea Alexander, *Attitudes that Make for Successful Embedded Law Librarianship*, 17(5) AALL Spectrum 21 (2013).

Julie Graves Krishnaswami

with Scott Bailey, *Law Libraries: Strategic Service* in LAW LIBRARIANSHIP IN THE DIGITAL AGE (Ellyssa Kroski ed., forthcoming).

Critical Information Theory: A New Foundation for Teaching Regulatory Research in BOULDER STATEMENTS ON LEGAL RESEARCH EDUCATION: THE INTERSECTION OF THE INTELLECTUAL AND PRACTICAL SKILLS (Susan Nevelow Mart ed., forthcoming).

Evelyn Ma

with Jootaek Lee, Xiaomeng Zhang, and Keiko Okuhara, *Issues and Trends of Collection Development of East Asian Law in the United States*, 105 Law Library Journal 2013 (forthcoming).

Scholarly Chinese Legal Works in the Vernacular: A Selective Topical Treatise Finder (Part II), International Journal of Legal Information (forthcoming). Singapore in SOURCES OF STATE PRACTICE IN INTERNATIONAL LAW (Gaebler and Shea eds., 2d ed., forthcoming).

Teresa Miguel-Stearns

Argentina in SOURCES OF STATE PRACTICE IN INTERNATIONAL LAW (Gaebler and Shea eds., 2d ed., forthcoming).

Mexico in SOURCES OF STATE PRACTICE IN INTERNATIONAL LAW (Gaebler and Shea eds., 2d ed., forthcoming).

The Digital Legal Landscape in South America: Government Transparency and Access to Information, 40 International Journal of Legal Information 39 (2013).

with Ryan Harrington, *Lawyers in Love* [photograph of Lillian Goldman Law Library's Reading Room and description of the Clintons' meeting there], 17(2) AALL Spectrum 32 (2012).

How the FCIL Schaffer Grant for Foreign Law Librarians Impacts U.S. (regular column), FCIL-SIS Newsletter.

Sarah E. Ryan

Assessing Diversity in Public Affairs Curricula: A Model for Student-led Programmatic Self-study, 18 Journal of Public Affairs Education 757 (2012).

Digging in to Patron Data: What I Learned from the Law School "Facebook," 17(8) AALL Spectrum 20 (2013).

with Marion Rohrleitner, DIALOGUES ACROSS DIASPORAS: WOMEN WRITERS, SCHOLARS, AND ACTIVISTS OF AFRICANA AND LATINA DESCENT IN CONVERSATION (Lexington Books, 2013).

with Milena Murta, Constrained Activism: National Agendas Versus Local Activities in Nongovernmental Organizations Serving Diasporic Women in Marion Rohrleitner & Sarah E. Ryan (eds.) DIALOGUES ACROSS DIASPORAS (Lexington Books, 2013).

Fred Shapiro

App for YALE BOOK OF QUOTATIONS and DICTIONARY OF MODERN PROVERBS, available in Reference section of iTunes App Store, 2013.

Just Glad to See Me? [review of Bartlett's Familiar Quotations, 18th ed.], Times Literary Supplement, Feb. 1, 2013.

with Julian Aiken and Femi Cadmus Not Your Parents' Law Library: The Evolving Role of the Academic Law Library 16 Green Bag 2d 13 (2012).

You Can Quote Them (regular column), Yale Alumni Magazine.

Mike Widener

From the Chair, 19(1) Legal History & Rare Books Newsletter 15 (2013).

Yale Law Library Rare Books Blog (49 postings).

STRATEGIC PLAN 2010-2015



VISION

To be the best academic law library in the world

MISSION

The Lillian Goldman Law Library supports the educational and scholarly programs of Yale Law School and Yale University as we:

- Discover, acquire, and create a superb collection of resources
- Organize, publish, and deliver information to our patrons
- Provide excellent assistance and instruction to aid in unlocking our rich collection
- Promote the best tools for finding information and using our resources
- Preserve resources, information, and knowledge for current and future scholars
- Provide a welcoming physical and virtual environment for our community
- Support and encourage staff to reach their highest potential
- Contribute to the larger body of global knowledge

GUIDING PRINCIPLES

- We provide excellent service to our patrons
- Every employee contributes to unlocking our rich and unique collection
- We are creative, agile, and flexible

- We recognize, appreciate, and value the unique qualities, background, and life experiences each person brings to the Law Library
- We cultivate a culture of trust and integrity through honest communication
- · We are environmentally responsible

GOALS & OBJECTIVES

- 1. Continue to build, disseminate, and make accessible our unparalleled collection
 - Continue to develop and publicize what makes us unique:
 - a premier collection of historical legal materials
 - a superb foreign and international law collection including an extensive collection of public international law and human rights monographs
 - a comprehensive collection of scholarly monographs for U.S. law
 - electronic resources of significant value to our faculty and students
 - Adjust collection development priorities and processes to changing user preferences, budgets, and technologies
 - Ensure that our infrastructure supports evolving standards in cataloging and acquisitions
 - Explore new collaborative opportunities for delivering information to our patrons

- Make our resources available to patrons on multiple technological platforms
- 2. Make the library the place where everyone wants to go
 - Make every patron feel welcome
 - Make optimal use of the Law Library's space
 - Balance Law Library hours with Yale community needs and Law Library resources
 - Provide innovative solutions for research and learning
- 3. Be a creative, flexible, and smart organization in an ever-changing environment
 - Regularly review and reassess the Law Library's organizational structure
 - Provide formal orientation, education, and mentoring programs for staff
 - Document departmental responsibilities, policies, and procedures
 - Share information and spotlight the work and contributions of all staff members
 - Encourage and invest in career skills and professional development for library staff
 - Explore new avenues for library internships, fellowships, and other recruiting initiatives
 - Gather, analyze, and share statistics that support strategic decision making
- 4. Continue to develop and improve reference assistance and legal research instruction
 - Develop consistent and customized outreach strategies
 - · Improve access to reference services
 - Optimize the role of librarians in legal research instruction
 - Explore and implement appropriate reference and instructional technologies
- 5. Contribute to the larger body of global knowledge
 - Make our unique content available to a wide audience
 - Expand the library's role as a publisher
 - Formalize support and opportunities for staff to publish and present scholarly material
- 6. Increase environmental consciousness and responsibility among library staff and patrons
 - Create and implement environmentally responsible directives to guide staff efforts
 - Promote less waste, and more recycling and upcycling among library patrons and staff



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